Page 1 of 11

LETTER OF AGREEMENT (LOA) ON DEPLOYMENT OF A SERVICE PACKAGE TO SOUTH SUDAN

BETWEEN INTERNATIONAL ORGANIZATION FOR MIGRATION (IOM)

AND

SWEDISH CIVIL CONTINGENCIES AGENCY (MSB)

Service Package Title: Humanitarian Hubs in deep field locations

Whereas the International Organization for Migration (hereinafter referred to as "IOM") has requested support in the form of a Service Package from the Swedish Civil Contingencies Agency (hereinafter referred to as "MSB") in accordance with the Emergency Standby Agreement between IOM and MSB signed on 29 December 2015 (hereinafter referred to as the "Emergency Standby Agreement").

Whereas the Danish Emergency Management Agency (DEMA) is a co-implementing partner for MSB, providing the Service Package with hybrid energy supply systems and providing support for installations. DEMA is not a party to this agreement.

Whereas MSB has agreed to support IOM by contributing to the Service Package for **Humanitarian Hubs in deep field locations** (hereinafter referred to as the "Service Package") in South Sudan, to be implemented via a cost-sharing arrangement between MSB and IOM.

Whereas MSB depends on external financing, the related MSB source of funding to support IOM is by the Swedish International Development Cooperation Agency (Sida). MSB has committed to report to Sida regarding the implementation and results of the Service Package.

Whereas IOM, due to its highly earmarked funding structure and limited core resources, aims to identify donors willing to contribute to the implementation of the present Service Package.

Whereas this Letter of Agreement (hereinafter referred to as "LOA") between IOM and MSB (hereinafter referred to individually as "Party" and collectively as "Parties"), outlining the modalities of cooperation and implementation of the Service Package, is entered into in accordance with article 15 of the Emergency Standby Agreement.

The Parties have agreed as follows:

SECTION 1 - PURPOSE

1.1 This LOA is entered into pursuant and subject to the terms and conditions of the Emergency Standby Agreement. The deployment of the Service Package constitutes of Experts, equipment and material providing services to IOM as defined in the Emergency Standby Agreement and as outlined in this LOA.



Page 2 of 11

1.2 This LOA outlines the framework and financial arrangements incidental to the Service Package. The Service Package is intended to provide essential support to IOM, the final Humanitarian Hub Manager (HHM), and the UN humanitarian community in South Sudan in order to assure the means to maintain presence, to accommodate and work in the area in order to respond adequately to the needs of the affected population. The HHM is defined as the legal entity that will take over full responsibility for the management of the hub after formal hand-over by IOM.

The main objectives are:

- a) to increase capacity for improved long-term and continued presence of IOM and other humanitarian and development actors in South Sudan through the establishment of additional office and accommodation space in the facilities of or in close proximity to the eight (8) locations in South Sudan (Kodok, Leer, New Fangak, Mandeng, Pieri, Jiech, Raja and Kajo-Keji). The geographical situation of the sites and number of Humanitarian Hubs (Hubs) finalized will depend on the humanitarian needs, conditions in the country and local circumstances and constraints.
- b) to contribute to the improvement of working and living conditions for humanitarian and development actors in deep field locations in South Sudan, including gender and workplace safety sensitive layouts, will improve the wellbeing of staff and increase productivity and efficiency.
- c) to limit the negative environmental effects of the facilities through sustainable solutions for energy supply and waste management as well as recommended technical and organizational solutions for construction and maintenance of the Hubs.

SECTION 2 - SCOPE

- 2.1 This LOA covers MSB's deployment of the Service Package in accordance to the Emergency Standby Agreement and consists of the following:
 - a) Establishment of up to eight (8) Hubs of up to twenty (20) people capacity in South Sudan with offices and accommodation for Inter-agency use. The Hubs will be available for all humanitarian and development actors with the need to access deep field locations. The operational expectancy of the Hubs is for a medium to long-term use. Existing structures and facilities will tentatively be upgraded and/or constructed for increased sustainability of the Hubs. At the sites where it will not be possible to upgrade existing facilities and structures the hub will be constructed at new land. The new land areas will be mutually identified and cleared by MSB technical team and IOM in close coordination with OCHA who will be representing the Humanitarian Country Team (HCT) and potential relevant stakeholders. After the Hubs have been completed, MSB will be responsible for the hand-over to IOM and the training of IOM staff, the HHMs and contractors to ensure appropriate maintenance of the Hubs.
 - b) IOM will hand over the management and maintenance of the upgraded or newly constructed Hubs to an HHM for each hub site. The selection process of the HHMs will be conducted, in close coordination with OCHA. The mutually agreed HHMs selection criteria for Hubs is attached as Annex 1. IOM will sign agreements with the selected HHMs and will keep MSB informed of the establishment of these agreements.

A BC

Letter of Agreement between MSB and IOM on Service Package Humanitarian Hubs in deep field locations

Page 3 of 11

- c) Depending on the needs and circumstances at each site the Hubs will include: water purification systems, waste management, hybrid energy supply systems including solar panels, batteries and generators, water treatment plant, latrines, showers, laundry, kitchen, accommodation and office solutions built with local constructions or upgraded fixed constructions, meeting space, storage and security bunkers. Each location will be supported with telecom and internet equipment.
- d) The Hubs will be designed according to the conditions on the sites. After all required evaluations are conducted, MSB will produce a set of technical drawings, Bill of Quantity (BoQ), and work plan for each hub. The above-mentioned documents will require coordination and approval by all relevant stakeholders, including OCHA and the Government of South Sudan and final approval by IOM focal point(s) prior to MSB starting of any construction activities.
- e) No activities under this LOA for a specific Hub will start prior to confirmation that all related necessary funding have been secured by both Parties or as otherwise jointly agreed upon in writing between IOM and MSB.
- f) The aim of the Hubs, in accordance with IOM's decision and priorities, is to meet the minimum UN residential security standards for a temporary presence of humanitarian and development actors as recommended by UNDSS in South Sudan.

SECTION 3 - IMPLEMENTATION OF THE SERVICE PACKAGE

3.1 FOCAL POINTS:

- a) MSB will appoint as focal points a Programme Officer at MSB Headquarters who shall oversee the implementation at HQ level and a Head of Operations that will oversee the implementation of the project at field level. Both the Programme Officer and Head of Operations will liaise closely with the designated IOM focal points.
- b) The focal points for IOM will be the Head of IOM Operations and the Head of Logistics and Common Services at the Country Office (CO) in South Sudan who shall oversee the implementation of the project at the CO level and liaise closely with IOM HQ and focal points for MSB.
- **3.2 DURATION**: The timeframe for the implementation of the Service Package is twenty-four (24) months starting on the first day of the *implementation phase*. During this time MSB and IOM should perform activities covered under Section 5. Changes in timeframe will be agreed upon between the Parties in accordance with art. 3.4 in this LOA.

In this LOA the *inception phase* refers to the period starting 1st November 2019 and ending 28th of May 2020. The *implementation* refers to a period of twenty-four (24) months starting 27th of August 2020.

3.3 RIGHT TO TERMINATE OR SUSPEND THE PROJECT: Both parties, given timely consultation and relevant measures taken by both parties, reserves themselves the right to terminate or suspend the project in the event that:

Page 4 of 11

- i. IOM is not able to secure the required funding contribution of thirty per cent (30%) of the overall budget for the Service Package, unless MSB confirms its availability to cover any funding difference identified or
- ii. IOM has not identified suitable HHMs to ensure the management and maintenance of the hub as per 2.1.b and Annex 1, or
- iii. the scope of work as detailed in the documents mentioned in article.2.1. d has not been approved by the relevant stakeholders, or
- iv. IOM is not able to secure the land lease or the land lease is not authentic or verifiable, or
- v. Sida does not approve of possibly needed extension in time or funding in order to finalize the Service Package.

In a situation where the project is terminated or suspended MSB and IOM should modify this LOA in accordance with article 3.4. unless otherwise agreed on.

- **3.4 AMENDMENTS:** Any modifications of this LOA shall be drawn up in an amendment to the LOA and signed by both Parties before coming into effect. It shall be formally requested in writing by either party no later than twenty (20) days before the planned date. Extensions of the deployment of the Service Package are subject to prior approval by MSB's funding partner Sida.
- 3.5 LOCATION(S): The Parties agree that the location(s) in South Sudan shall be up to eight (8) different locations, with initial focus on Kodok, Kajo Keji, Leer and expanding to Jiech, Mandeng, New Fangak, Pieri, and Raja. However, the geographical situation of the sites and number of Hubs finalized will depend on the humanitarian needs, conditions in the country and local circumstances and constraints.

SECTION 4 - FUNDING

- 4.1 The cost sharing arrangement between MSB and IOM is based on an estimate percentage by which MSB is responsible for seventy per cent (70%) and IOM for thirty per cent (30%) of the overall budget, as this would depend on availability of funds secured by interested donors.
- 4.2 In relation to the start of the construction process, a "[Site name] Budget Overview Estimation" will be made for each site where the expected costs from MSB and IOM for this Service Package are outlined. This estimate will include all direct costs necessary for the implementation of the Service Package as well 7% overhead for any activity or task directly managed by IOM. A template of the "[Site name] Budget Overview Estimation" will be added as Annex 2 to this LOA.
- 4.3 MSB and IOM shall maintain a close dialogue and monitoring regarding the budget. The budget overview requires input from both MSB and IOM on the specific costs that each organization is responsible for.
- 4.4 IOM does not assume any official financial reporting obligation towards MBS in relation to the funding secured for each Hub.

æ

Page 5 of 11

SECTION 5 – ROLES AND RESPONSIBILITIES

5.1 MSB will cover the following costs and shall be responsible for performing the following tasks:

5.1.1. MSB COSTS

- Procurement of imported items: Equipment, tools and components used for the Service Package at each site specified.
- Transportation of imported items: Imported items from point of origin to Juba International Airport and/or IOM Warehouse in Juba (DAP).
- Deployment: Deployment relating to MSB team assigned for this Service Package during the inception and the implementation phase in accordance with the Emergency Standby Agreement and as stated in this LOA.
- Cost of building activities and materials: i) locally employed staff and contractors for project support, ii) local contracted services for constructions of Hubs and civil works, and iii) all local material for construction, reparations, land reparations and installation costs.
- Inception phase: Costs of in-country travels for MSB team in the inception phase.
- Solar cell solutions: MSB is responsible for providing the solar cell solutions for the humanitarian hubs, through the support and contributions of DEMA, which includes all costs for materials and personnel responsible for installation, hand-over and training of IOM staff and contractors.

5.1.2. MSB TASKS

Construction and Maintenance: MSB will be responsible for the rehabilitation and repair and/or new constructions where needed as per developed BOOs drawings and specifications and will endeavor to obtain all necessary certificates required by national legislation. MSB will be responsible for the technical maintenance of the Hubs until formal hand-over to IOM but latest within the implementation phase.

MSB warrants and agrees to ensure the works are fit for the intended purpose. No construction activity shall start before as per formal written approval of the scope of work for each hub as established under Article 2.e.

The Handover and Inspection Protocol (Annex 3) developed by MSB will be used to document the status of the hub construction work before it is handed over to IOM and will include the updated BOQs and As-Built drawings and other relevant documentation.

- Management: MSB will train and mentor HHMs appointed by IOM on technical management of equipment and other installations upon finalization of the Hubs. IOM will manage the Hubs up until the HHM is identified and selected and in any case no longer than six (6) months as of the handover of the Hubs to IOM, unless otherwise mutually agreed upon in writing.
- Deployment: MSB will provide competent personnel as established in the Emergency Standby Agreement with experience in construction projects. MSB will send a team, consisting of maximum fifteen (15) people at a time.

Page 6 of 11

- d) Technical support: Equipment, materials, and construction, including spare parts, will remain the responsibility of MSB until hand-over process to IOM is finalized. MSB shall try its best to purchase and use equipment or tools which are easy to maintain and whose spare parts are easily available in the region.
 - MSB warrants and agrees to guarantee that the equipment, materials, and construction are fit for the intended purpose and will be responsible for the reparation or replacement of any until the hand-over process to IOM is finalized.
- e) Transportation: Planning, monitoring, and managing all transportation of imported equipment, tools and components as specified in 5.1.1 a), from point of origin to Juba International Airport and/or IOM Warehouse in Juba (DAP). The appointed Programme Officer at MSB Headquarters and MSB Logistics Officer shall closely liaise with relevant focal points at IOM to assure correct documentation and consignee.
- f) Documents and trainings: Develop necessary documents, including practical guides, for the maintenance of the Hubs as well as provide basic service and training on management of the equipment provided and its general maintenance. MSB will also provide the necessary documents for the donation of equipment needed for the final handover to IOM.
 - Updated BOQs, As-Built drawing and all certificates required by national legislation should be attached to the Handover and Inspection Protocol and approved by both IOM and MSB.
- g) Knowledge transfer: Following the handover of the Hubs to IOM, MSB may assist in deploying standby personnel to IOM to support and supervise the HHMs in the management of the hubs in accordance with the normal procedure of standby personnel deployment within the Emergency Standby Agreement.
- **5.2 IOM** will cover the following costs and shall be responsible for performing the following tasks:

5.2.1. IOM COSTS

- a) Storage of items procured by MSB: in IOM warehouse in Juba, until shipment to the designated Hub locations, including liability and insurance.
- b) Procurement of transport in country: IOM will cover the costs of transport of equipment, tools and components imported or locally purchased by MSB for the Service Package, including insurances for all equipment and material for which IOM is responsible for transportation.
 - All procurement will be done according to IOM's procurement rules and regulations using IOM administrative tools, contracts, and POs.
- c) Costs related to the land lease: IOM is responsible for covering any costs that occurs in relation to the lease of the land for the designated Hubs.
- d) IOM staff: for project support, for installations of telecommunication equipment in the Hubs and for management of the Hubs until hand over to the respective HHMs.
- e) Running costs: Support the selected HHMs with Hub running costs for up to 6 (six) months after the formal handover from MSB to IOM.



OF

Letter of Agreement between MSB and IOM on Service Package Humanitarian Hubs in deep field locations

Page 7 of 11

In-country travel:

By air: as per the Emergency Standby Agreement IOM is responsible for the cost of incountry travel for all MSB team as of the start of the implementation phase of the project.

By car: for all MSB team and MSB representatives from the MSB HQ as agreed between the parties in advance of each trip.

Rest and Recuperation (R&R) travel: only for MSB standby personnel in accordance with the Emergency Standby Agreement to South Sudan duty stations in accordance with IOM South Sudan R&R rules and regulation.

5.2.2. IOM TASKS

- a) Management and Maintenance: IOM receives a handover by MSB upon finalization of the Service Package and mobilizes resources to meet the cost sharing arrangement as per 4.1 and is the party responsible for management of the Hubs until hand-over to HHMs is possible, but in no case longer than for 6 months as of the handover to IOM unless otherwise agreed between the parties in writing. IOM is responsible for knowledge transfer during the handover to HHMs.
- Transportation in the country: The planning, selection, monitoring, and managing of transportation of equipment and items, including insurances for all equipment and material for which IOM is responsible for transportation, from IOM Warehouse in Juba to the hub locations in close liaison with the MSB Head of Operations and MSB Logistics Officer,
- Customs: Handle all customs procedures in connection with the arrival of the equipment. The appointed MSB Programme Officer at MSB Headquarters and MSB Logistics Officer shall closely liaise with IOM designated focal points to assure correct documentation and consignee.
- Assistance to MSB: IOM is responsible for providing advice and assistance to MSB whenever possible particularly on issues related to compliance with local conditions and contacts with authorities and institutions in South Sudan, which may include humanitarian counterparts and NGOs.
- Land lease and tenure: IOM, in coordination with OCHA, will obtain from the local authorities the necessary documents for the lease of the land of the new construction sites as well as acquire and validate the lease of the already existing compounds as needed. Land lease and tenure will be under IOM's name and responsibility until the official hand over to the selected HHMs. During the period of its responsibility, IOM will dispose of the land lease and tenure or return it to the local authorities if the maintenance seems impossible to sustain.
- Facilitation of Procurement and issuance of contracts: when needed and specifically agreed in advance by the Parties, IOM will be responsible for supporting MSB in procurement and issuance of contracts relating to i) local staff and contractors for project support, ii) local contracted services for constructions of Hubs and civil works, and iii) all local material for construction, reparations, land reparations and installation costs. All IOM procurement will be done according to IOM's procurement rules and regulations using IOM administrative tools, contracts, and POs.

Page 8 of 11

- g) Agreements with HHMs: IOM will establish agreements with the selected HHMs for the management of the Hubs and will keep MSB informed of the establishment of these agreements as per section 2.1.b).
- h) Assistance in deployment of MSB team:
 - 1. Providing support in obtaining the required visas from the South Sudanese authorities.
 - 2. Facilitating safe accommodation for MSB in Juba and in the vicinity of the construction sites.
 - 3. Providing office space and, if relevant, meeting rooms within the IOM Country Office.
 - 4. Providing basic administrative support, such as issuing badges to enter IOM building and Hubs.

SECTION 6 – ADMINISTRATIVE ARRANGEMENTS

- 6.1 During the deployment, in accordance with the Emergency Standby Agreement MSB team shall in no respect be considered as official staff members, employees, or agents of IOM.
- 6.2 The MSB team deployed for the Service Package in the scope of this LOA shall be under the general supervision of the IOM Chief of Mission in country and will perform their functions in accordance with their Terms of Reference and instructions received by MSB HQ and the Head of Operations or other party with delegated authority.
- 6.3 MSB warrants that as per the Emergency Standby Agreement, MSB team will be bound by the IOM Standards of Conduct, IOM Policy and Procedures for Preventing and Responding to Sexual Exploitation and Abuse, IOM Policy for a Respectful Working Environment, IOM Data Protection Principles and IOM ICT Policies and Guidelines which are known and in possession of MSB and will sign an IOM undertaking prior to their deployment.

SECTION 7 – ACCOUNTABILITY, LIABILITY AND INDEMNIFICATION

7.1 For accountability, liability and indemnification issues related to the deployment of the MSB Team the Emergency Standby Agreement shall apply.

SECTION 8 - SECURITY

8.1 For Security issues the Emergency Standby Agreement shall apply.

SECTION 9 - EXIT STRATEGY AND HANDOVER

- 9.1 The Parties agree that the Service Package exit strategy is as follows:
 - a. *Timelines*: The support of MSB will be temporary, after which the completed Hubs will be fully handed over through donation to IOM.
 - b. Handover and Inspection: MSB Head of Operations and relevant IOM representatives will conduct the Handover and Inspection Protocol of the Service Package. The MSB Head of Operations and relevant IOM representatives will decide when the constructions and related equipment are considered completed and communicate this in writing to MSB HQ, IOM CO and IOM HQ.

BE

Page 9 of 11

The completed Hubs and related equipment will be formally donated to IOM as soon as the Handover and Inspection Protocol has been completed and formally approved by both parties. At that time of conclusion of the donation agreement, IOM takes over full responsibility for the operation and maintenance of the donated Service Package.

c. *Donation*: Donation will be specified as per categories of project: Construction, Assets, Expendables. All assets will be formally donated to IOM, through signature of a donation agreement (Annex 4) provided by MSB upon completion of the Service Package as described in this LOA.

MSB is responsible for providing all the documents for the donation of the Service Package to IOM in a technical handover once all the elements of the Service Package have been implemented per each site. MSB will ensure that these documents will also include an updated BOQs, As-Built drawing(s) and all certificates required by national legislation.

d. Roles and responsibilities: With the conclusion of the donation agreement, the responsibility to manage and maintain the donated Service Package will pass from MSB to IOM and stay with IOM until the handover from IOM to the HHMs but for no longer than 6 months unless otherwise agreed between the parties in writing

MSB should remain in country up to three (3) weeks following the conclusion of the donation agreement (a trial period) to ensure coherence with agreed upon construction standards, testing of equipment, troubleshooting and overall functioning of the facilities included in the Service Package.

IOM shall ensure that: i) personnel in charge of the management, administration, maintenance and reparations are assigned in a timely manner and in accordance with hand-over documentation provided by MSB and with IOM's agreement with the HHMs, ii) due diligence for continued maintenance and staffing so that the Hubs can be kept operational according to the aimed results of the Service Package, and iii) Support the selected HHMs with Hub running costs for up to 6 (six) months after the formal handover from MSB to IOM.

- e. Capacity building and training: As part of the Service Package, MSB will deliver capacity building through the training and mentoring of designated IOM staff/contractors and/or HHMs staff and/or other relevant personnel in the proper and safe maintenance of the compounds with the intent of maximizing long term operability. MSB may support the identification of two (2) qualified Roving Hub Management Experts from its roster to be deployed to IOM for six (6) months in accordance with the procedure established in the Emergency Standby Agreement.
- 9.2 MSB will evaluate the project and IOM will support MSB in the process of gathering data from the users at the finalized Hubs for the first six (6) months following the hand-over to IOM, which can be measured in relation to an established baseline survey. With support from IOM, MSB will be able to follow up on the management and maintenance of the Hubs and the constructions.
- 9.3 Neither MSB nor IOM will be held responsible in the event of: i) one or several of the Hubs included in the Service Package should be dismantled, or ii) the parties having to surrender the land space on which the Hub has been established to the Government, and irrespective of the reason why, including that the land lease cannot be secured, or iii) should the mandate of IOM not be extended, or iv) HHMs cannot continue to ensure the management and maintenance of

BR.

Page 10 of 11

the Hub. IOM will dispose of the assets donated by MSB according to IOM's internal procedures, aiming at mitigating the negative environmental impact of this process. IOM shall first endeavor to find alternative use for the equipment and materials donated by MSB, within the spirit of this agreement. IOM shall keep MSB informed of such decision and actions.

SECTION 10 - ENTRY INTO FORCE AND TERMINATION

- 10.1 This LOA enters into force upon signature by both Parties and retroactively as of 1 November 2019 and shall remain in force until the last day of the implementation phase, unless extended or otherwise amended in accordance with Section 3 or terminated by either Party by giving thirty (30) days written notice to the other Party.
- 10.2 The obligations assumed by the Parties under this LOA shall survive the termination of the LOA to the extent necessary to permit the exit strategy and the orderly conclusion of the withdrawal of personnel, funds and property as well as the settlement of accounts and contractual liabilities that are required in respect of personnel, contractors, consultants and suppliers.

SECTION 11 - CONFIDENTIALITY

11.1. For this Section, the Emergency Standby Agreement shall apply.

SECTION 12 – ARBITRATION

12. 1. For this Section, the Emergency Standby Agreement shall apply

SECTION 13 – PRIVILEGES AND IMMUNITIES

- 13.1 Nothing in this Agreement shall be deemed a waiver, express or implied, of the privileges and immunities enjoyed by IOM as an intergovernmental organization.
- 13.2 Nothing in this Agreement shall be deemed a waiver, express or implied, of any privileges and immunities enjoyed by MSB.

SECTION 14 – FORCE MAJEURE

- 14.1 Neither Party will be liable for any delay in performing or failure to perform any of its obligations under this Agreement if such delay or failure is caused by force majeure, which means any unforeseeable and irresistible act of nature, any act of war (whether declared or not), invasion, revolution, insurrection, terrorism, blockade or embargo, strikes, Governmental or state restrictions, natural disaster, epidemic, public health crisis, and any other circumstances which are not caused by nor within the control of the affected Party.
- 14.2 As soon as possible after the occurrence of a force majeure event which impacts the ability of the affected Party to comply with its obligations under this Agreement, the affected Party will give notice and full details in writing to the other Party of the existence of the force majeure event and the likelihood of delay. On receipt of such notice, the unaffected Party shall take such action as it reasonably considers appropriate or necessary in the circumstances, including granting to the affected Party a reasonable extension of time in which to perform its obligations. During the period of force majeure, the affected Party shall take all reasonable steps to minimize damages and resume performance.

Page 11 of 11

14.3 IOM shall be entitled without liability to suspend or terminate the Agreement if the MSB is unable to perform its obligations under the Agreement by reason of force majeure. In the event of such suspension or termination, the provisions of Section 3 and 10 shall apply.

14.4 MSB shall be entitled without liability to suspend or terminate the Agreement if the IOM is unable to perform its obligations under the Agreement by reason of force majeure. In the event of such suspension or termination, the provisions of Section 3 and 10 shall apply.

SECTION 15 – FINAL CLAUSES

15.1 Failure by either Party to insist in any one or more instances on a strict performance of any of the provisions of this LOA shall not constitute a waiver or relinquishment of the right to enforce the provisions of this LOA in future instances, but this right shall continue and remain in full force and effect.

15.2 If any part of this LOA is found to be invalid or unenforceable, that part will be severed from this LOA and the remainder of the LOA shall remain in full force.

SECTION 16 – SUMMARY OF ANNEXES

All the Annexes form an integral part of this LOA.

Annex 1: Humanitarian Hub Manager (HHM) Selection Criteria

Annex 2: [Site name] Budget Overview Estimation Template

Annex 3: Handover and Inspection Protocol template

Annex 4: Donation Agreement Template

IN WITNESS THEREOF, the undersigned, being duly authorized thereto, have signed this LOA, in English, in two identical originals,

For and on behalf of IOM	For and on behalf of MSB
Signature:	3/12
Name:	Britta Pamberg
Title: JEAN PHILIPPE CHAUZY	Head of Humanitarian Section
Date: Chief of Mission	09/10/20
Place: July South Side	Karlstad, Sweden